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Interoperability Connects Data. Authority Governs Decisions.

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Interoperability supplies connected context. The operator still establishes which trusted definition and source have authority for a consequential decision.

Interoperability matters. Connected workflows can reduce duplicate entry, move information across systems, and give operators broader context. Those benefits should be evaluated on their own evidence; they are not unique to SeniorCRE.

The harder institutional question begins after the records arrive. When independently authoritative systems contain different legitimate answers, connection alone does not determine which definition applies, which source possesses authority, for which decision, during which effective period, under which exception, or why that meaning governed.

Connected Context Is Not Decision Authority

An EHR may be authoritative for a clinical assessment. A workforce system may be authoritative for a posted schedule. A CRM may hold an operational census view while the financial operating record holds revenue occupancy. Each record can be trusted for its intended purpose and still differ legitimately from another.

Connected context tells the operator more. Operator authority determines what governs.

Unifying, matching, merging, deduplicating, or remembering records can improve context. It does not establish authority. Ground truth is not something a platform gets to declare. The operator declares the definition, assigns source authority, governs reconciliation, and preserves the decision with lineage.

One Building Can Have Two Valid Occupancy Values

Suppose the operational occupancy is 91.7% and revenue occupancy is 89.9%. Both sources may be trusted. Both values may be valid. For a capital-planning decision, the operator may declare Revenue Occupancy and the Financial Operating Record authoritative, producing a governed value of 89.9% while preserving 91.7% as an alternate valid value with authority lineage recorded.

Staffing may legitimately invoke Operational Occupancy at 91.7% instead. The platform

should not silently collapse the disagreement into a vendor-selected enterprise truth. The decision context changes which definition governs.

Retain, Govern, or Replace by Choice

Operators should not have to replace a useful system merely to govern an enterprise decision. SeniorCRE is designed for two configurations: keep the systems in use today and govern what they produce, or select SeniorCRE itself as the system of record for chosen domains, including its own EHR, eMAR, scheduling, census, and bed-board functions.

An operator-controlled operating record does not require one vendor, one physical database, or every workflow inside the same application. Independently authoritative systems may remain in place. The operating record governs how their definitions and values are accepted for a particular decision; it does not erase the interfaces between them or pretend that connection alone establishes authority.

In either configuration, the operator establishes definition, source authority, decision context, reconciliation, adjudication, lineage, and preservation. Govern first. Replace only by choice.

What to Ask Any Connected Platform

- Which definition applied to this decision?
- Which source possessed authority, and for what effective period?
- What exception or adjudication changed the normal rule?
- Were alternate valid values preserved?
- Can the decision be traced back through reconciliation to source records?
- Who authorized execution after the decision?

A connected platform can support human judgment and responsible AI governance. An operator-controlled operating record adds the institutional discipline that explains why a particular trusted definition and source governed a consequential decision.

Govern the truth before you automate the decision.

Current evidence boundary: SeniorCRE is pre-production. No third-party connector is running in an operator production environment, no completed operator-production deployment is claimed, and no named operator outcome has been independently validated.

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